

**ESG FOR BOARDS**

**GGA WEBINAR  
MARCH 17, 2025**



## Cross border – cross industries

200+ delegates representing a diverse number  
of industries from all around the world  
50+ expert speakers from diverse backgrounds





# Some of the speakers in the modules



Sven Mollekleiv, Oslo  
Energy Forum



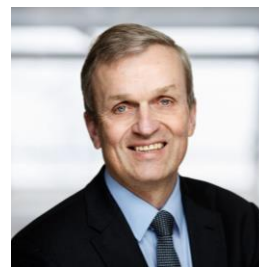
Kim N. Gabrielli  
UNGCN



Kiran Aziz, KLP



Peter Bakker,  
WBSCD



Bjørn Erik Næss,  
Telenor



Beatriz Richez-  
Baum, EcoDa



Professor Mervyn King



Dr. Udo Riese  
UN / IIGCC



Anette Rønnov,  
Wilh  
Wilhelmsen



Frithjof Lund,  
McKinsey



Lars Erik Lund,  
Veidekke



Kaare Sand,  
Korn Ferry



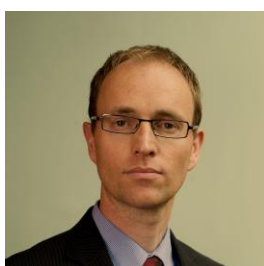
Fredrik Baksaas,  
DNV



Dr. Roger Barker, IoD



Martin Skancke



Vegard Thorsnes,  
NBIM



Jonathan Labrey,  
ISSB



Christin Bøsterud, EY



Jesper Lok,  
Inchcape



Hilkka Komulainen  
Aegon



Odd Arild Grefstad,  
Storbrand



# KEY TOPICS

## MODULE 1

### Strategy in an ESG context

#### Developing an ESG-based strategy

- Setting the scene - ESG in brief
- Megatrends and new challenges for boards
- Regulations and recommendations
- Investor expectations
- Stakeholder capitalism
- A purpose-driven strategy

## MODULE 2

### Board composition and work-processes

#### Building an ESG competent board

- Skills and mindsets required in the 21st century board-rooms
- EU Green Deal/Sustainable Corporate Governance
- What nomination committees are looking for
- Chair of the future
- Board – Management collaboration

## MODULE 3

### Reporting, Control and Assurance

#### Comparable and verifiable reporting

- Who are you talking to: Stakeholder governance
- Integrating financial and non-financial reporting
- Regulations and reporting standards - IFRS // ISSB // GRI
- YOUR hottest topics
- Preparing the ESG-based annual report



# Virtual on Teams

Individual licence:

Attendance fee includes all three modules: EURO 2500

Company licence:

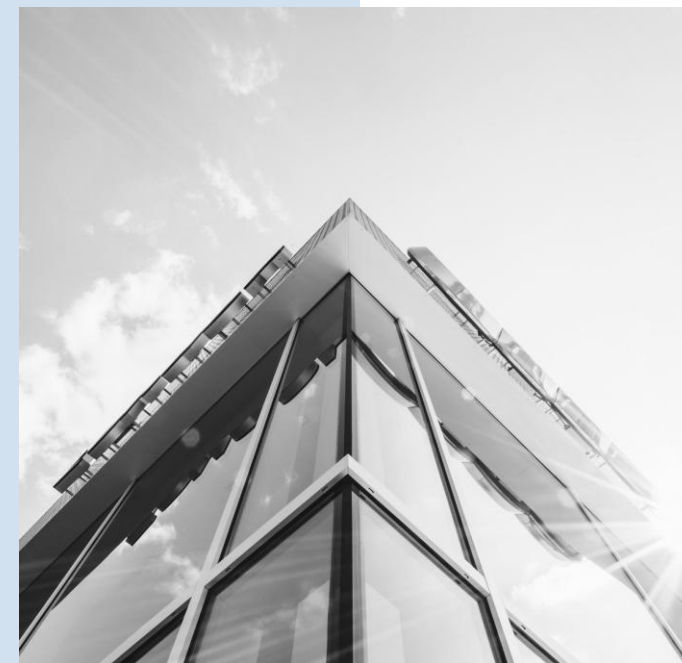
Annual fee allows all board directors and two representatives from the top management team to attend all three modules: EURO 7500

\*Includes recordings and presentations from the modules available for delegates on [www.esgforboards.com](http://www.esgforboards.com)



# Tailored ESG for Boards sessions

Operating across the complete value chain and industries, DNV and FutureBoards have the competence and experience to tailor the sessions to the Company's needs and complexity.





# The top 10 qualities required in the Chair

*More than before, the Chair of the future will need to demonstrate stronger interpersonal skills grounded in intellectual superior capabilities, high self-mastery and proven experience of governance*

- **Emotional intelligence**, aligned with exceptional communication skills
- **Resilience**, self-mastery and composure in a crisis
- Intense **curiosity and adaptability** to difference and change
- **Humility** and a personal willingness to keep on learning
- Intellectual acumen and ongoing **mental agility**
- A **collaborative mentality** and an appreciation of partnerships
- A sense of purpose and personal moral **integrity**
- Total **commitment** to and engagement with the role
- **Breadth** of experience, within Boards and beyond
- **Digital** competence and capability

Source: [KF Study The Company Chair - board leadership fit for the 2020s.pdf](#)



“Board of directors must not primarily be ESG experts, but they must know enough to be able to ask the critical questions – and ensure the quality of the answers “

Turid Solvang, CEO of FutureBoards



# Upcoming modules – Fall 2025

**OCT 22 8.30 AM – 11.00 AM (CET)**

## **Modul 1: Developing an ESG-based Strategy**

**Setting the scene – ESG in brief**

**Megatrends and new challenges for boards**

**Regulations and recommendation**

**Investor perspective**

**Stakeholder and materiality**

**A purpose-driven strategy**

**OCT 22 11.000 AM – 12.00 AM (CET)**

## **Modul 2: Board Composition and Work-processes**

**Skills and mindset required in the 21st century boardrooms**

**What nomination committees are looking for – Chair of the future**

**Regulations and recommendation**

**Board – Management collaboration**

**NOV 19 8.30 AM – 12.00 AM (CET)**

## **Modul 3: Reporting, Control and Assurance**

**Integrating financial and non-financial reporting**

**Regulations and reporting standards**

**Preparing an integrated report**



# Thank you!

For more information, se [www.esgforboards.com](http://www.esgforboards.com) or contact:

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