



**PARTNERSHIP FOR  
TRANSPARENCY**

## **Civil Society Monitoring**

**Building Coalitions to Increase  
the Integrity of Public Procurement**

**Dr. Hady Fink**

Advisor, PTF Europe

**Good Governance Academy**

Webinar on 10 October 2024

# Guiding Questions

## 1. Civil Society Monitoring

- *What is it – and how can we do it successfully?*

## 2. Country Approach

- *How do we design a country-level program?*

## 3. Country example Moldova

- *What have we achieved and learned in four years of CSO monitoring?*

# Partnership for Transparency (PTF)

- **Our Organization**

- International CSO: founded in 2000, HQ in Washington, DC
- Volunteer-based: over 70 expert volunteer advisors around the world

- **Our Work**

- Approach: cooperate with local CSOs to fight corruption, strengthen transparency and accountability in low- and middle-income countries
- Track record: collaborated with over 160 local CSOs on more than 285 projects in approximately 55 countries

 [www.ptfund.org](http://www.ptfund.org)



# Our Approach

- **Civil Society Monitoring...**

- **Local:** communities monitor public services, hold leaders accountable
- **Bottom-Up:** those most impacted understand the context, granting them legitimacy and public trust
- **Constructive:** non-confrontational, engage & cooperate w/ authorities

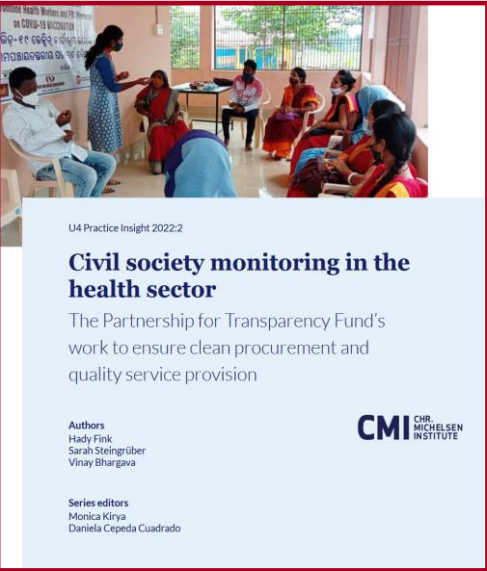
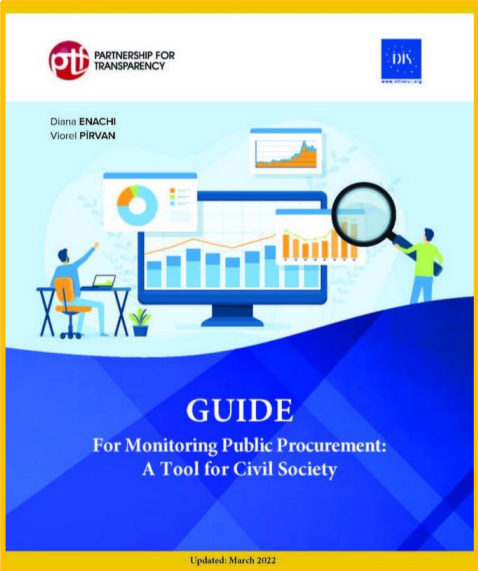
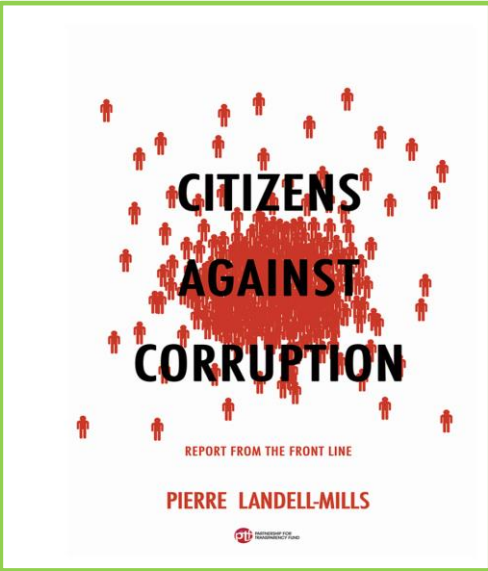
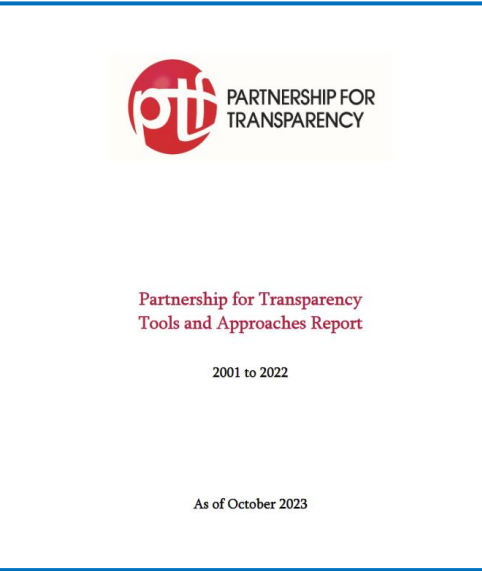
- **...of Public Procurement**

- **Local CSOs:** address the problem from two angles
  1. Cases: expose corruption & waste, ensure findings lead to corrective action
  2. System: formulate recommendations on laws, regulations, processes
- **PTF:** supports local partners through
  1. Expertise & experience: training, coaching, good practices
  2. Funding: joint application for projects
  3. International dimension: neutral expertise and attention



# Our Experience

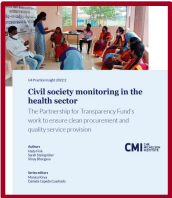
- **Knowledge Base:** over two decades of projects



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# Four Dimensions determine success



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# Moldova – Program Overview



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- **Increasing the Integrity of Public Procurement in Moldova**
  - **Duration:** Sep 2020 – June 2025
  - **Partners:** PTF (USA), IDIS “Viitorul” (Moldova)
  - **Funding:** \$1,7m, U.S. Government
- **Overall Goal**
  - Increased public procurement transparency through CSO monitoring to hold stakeholders accountable
- **Objectives**
  1. **Capacity:** CSOs are equipped to conduct monitoring
  2. **Monitoring:** procurement is appropriately monitored
  3. **Policy Dialogue:** findings and recommendations lead to action



# Theory of Change

- **If civil society and investigative journalists ...**
  - are trained and supported to meaningfully monitor procurement processes (**training**) and
  - succeed in monitoring procurement procedures and documenting irregularities (**monitoring**) and
  - extract lessons and share recommendations in a cooperative and institutionalized way with stakeholders (**policy dialogue**)
- **...then they**
  - hold **stakeholders** accountable, inducing their integrity and
  - contribute to improving the **system** (laws, regulations, processes)

## **Project Goal**

Increased public procurement transparency through CSO monitoring

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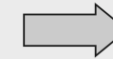
Sep 2020 - May 2021



May 2021 - Dec 2021



Jan 2022 - June 2025



May 2023 - June 2025



**Implementation in 4 Phases**

## Project Goal

Increased public procurement transparency through CSO monitoring



### ➡ #1 Inception

#### Objective

Partners understand context, agree on project plan.

#### Key Outputs

- Baseline Study
- Stakeholder Analysis

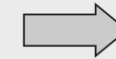
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**Implementation in 4 Phases**

## Project Goal

Increased public procurement transparency through CSO monitoring

**Strong  
Ecosystem of  
CSO  
Monitoring**



### ➔ #1 Inception

#### Objective

Partners understand context, agree on project plan.

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Sep 2020 - May 2021

### ➔ # 2 Capacity

#### Objective

CSOs are equipped to conduct monitoring

#### Key Outputs

- Monitoring Guide
- Training for CSOs, journalists

May 2021 - Dec 2021

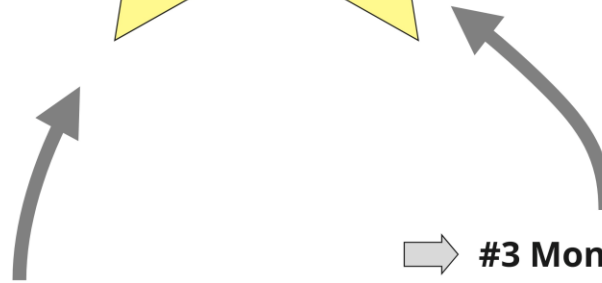
Jan 2022 - June 2025

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**Implementation in 4 Phases**

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May 2021 - Dec 2021

## #3 Monitoring

### Objective

Procurement procedures are appropriately monitored

### Key Outputs

- Grants Program
- Digital Platform
- Coalition of Monitors

Jan 2022 - June 2025

May 2023 - June 2025

## Implementation in 4 Phases

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Increased public procurement transparency through CSO monitoring



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Sep 2020 - May 2021

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May 2021 - Dec 2021

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Procurement procedures are appropriately monitored

**Key Outputs**

- Grants Program
- Digital Platform
- Coalition of Monitors

Jan 2022 - June 2025

➔ **#4 Policy Dialogue**

**Objective**  
Findings and recommendations lead to action

**Key Outputs**

- National Platform on Public Procurement (NPPP)

May 2023 - June 2025

## Implementation in 4 Phases

# Four Dimensions – in Moldova



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# Contact

## Partnership for Transparency

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